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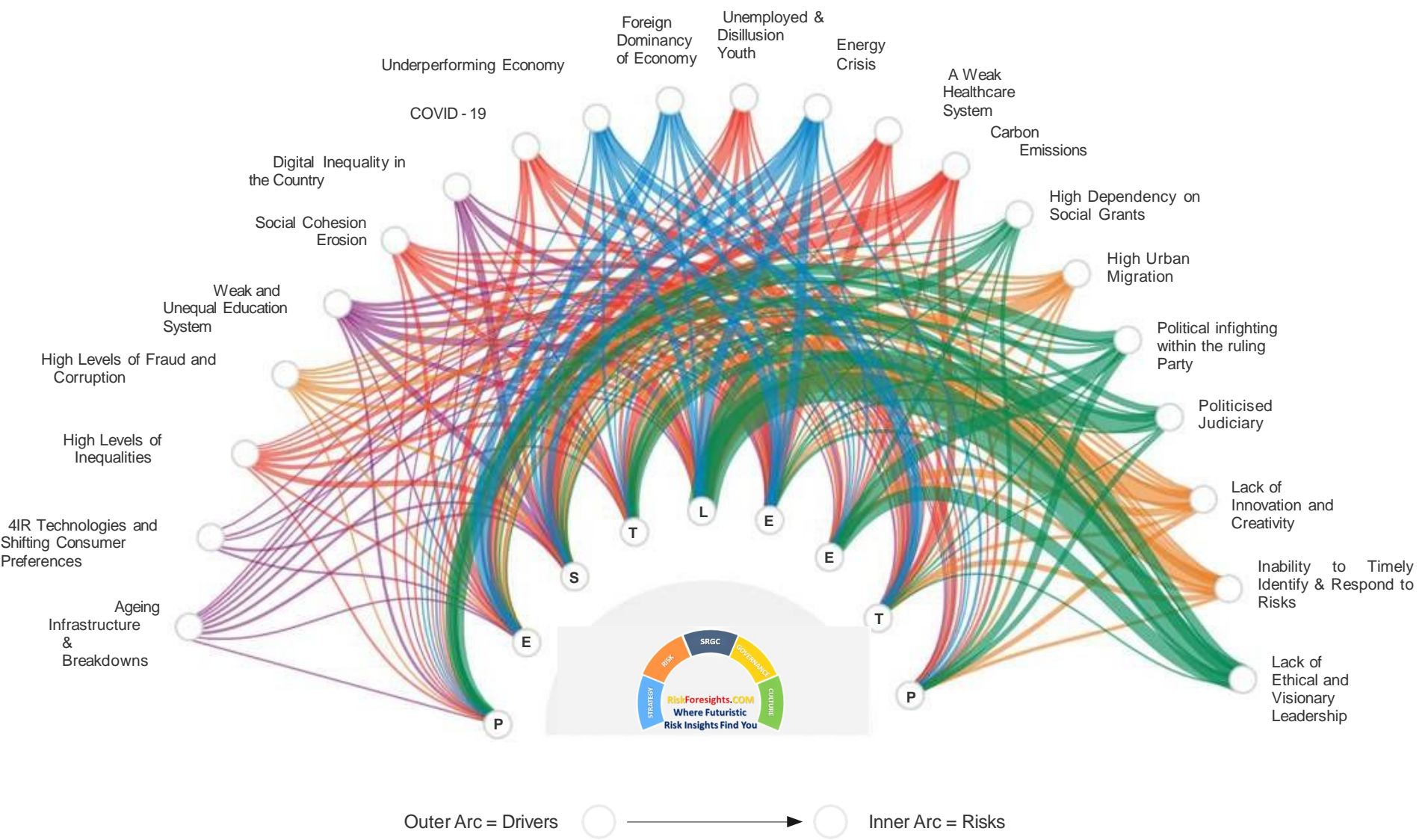
**SOUTH AFRICA NDP  
VISION 2030 RISK  
FORESIGHTS RADAR**



# South Africa NDP Vision 2030 Risk Radar

Bringing the Future into the Present so we can Prepare for It Today

Materialized (p) Jul. 2021	Materialized (p) Nov. 2021	Economy	Economy	Technology	Society	Society	Legal	Environment
Political / Civil Unrest  2 <sup>nd</sup> Wave is Eminent	Ruling Party Getting <50% of the Vote  2024 National Elections	Collapse of Industries due to COVID-19 Impact	A Debt Crisis Due to a Constrained Fiscus	A Birth of New Industries due to the COVID-19 & 4IR	Collapse of the Social Grant Welfare System	Land & Water Scarcity in Major Cities	Judiciary Losing Credibility	Global Warming due to Carbon Emissions



## 5 Opportunity Aspects of NDP Vision 2030 Risks To Create Solutions To Close Institutional Gaps Identified

1. Creation of a New 4IR Industry by locally owned Start - Ups (e.g. 4IR Digital Applications, FinTechs, InsurTech, RiskTechs etc)
2. Adoption of Green Energy Technologies by locally owned companies
3. Adoption of EduTech to provide equal education opportunities to all citizens regardless of where they reside in the Country and bridge the Digital Divide
4. Adoption of HealthTech Solutions to make Healthcare Accessible to those who are vulnerable and need it most
5. Imports Substitution with Goods and Services produced in factories located in Africa



# FOREWORD

Welcome to The NDP Vision 2030 Risk Foresights Radar, our guide to anticipated Significant Risks that may prevent or enhance the achievement on NDP Vision 2030 Aspirations. Our Experts explore existing realities and navigate anticipated Risks in the wake of the coronavirus pandemic, and project what it means for politics, economics, society, technology, legal system and natural environment. The NDP Vision 2030 Risk Foresights Radar is the flagship publication of our Brining the Future in to the Present Philosophy so we can Prepare for it Today. It has been said the World in the next 20 Years will change more than it has changed in the last 300 Years.

This Issue of **NDP Vision 2030 Risk Foresights Radar**, broadly explores six key themes that inform decision making and strategic planning, namely;

Politics, Economy, Society, Technology, Legal system, Natural Environment

First, we examine the Anticipated Significant uncertain Risk Dynamics in the next 3 to 10 Years that should they materialize will negatively or positively impact the achievement of the NDP’s Key Aims. These Risk Dynamics should influence the Decision Making and Planning Process across all Levels of Government including Local Government and SOEs.

Secondly, we examine the key current Political, Economic, Social, Technological, Legal and Natural Environment factors external to the Country that will have a significant influence on the achievement of the NDP Key Aims and can be sources of risks or Risk Factors if not addressed.

Thirdly we analyze the Country’s current Top Strengths, Weaknesses, Opportunities and Threats that will have a significant impact on the achievement of the NDP’s Key Aims and are sources of risks or Risk Factors and the Country should ensure they are addressed with urgency.

Overall, we holistically provide a three-dimensional view of the Country’s current Situation (PESTLE & SWOT Analysis) and anticipated future Threats and Opportunities (Risks Analysis).



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Ω Vision and Purpose  
Ω Up – Coming Publications



**Country Situation Analysis Context**  
Ω The NDP Strategic Aspirations  
Ω History of the NDP  
Ω NDP Implementation Review



**PESTLE and SWOT Analysis (Current Reality)**  
Ω Current Political, Economic, Social, Technology, Legal and Natural Environment Insights that will have an impact on the NDP  
Ω Current Country Insights on Strengths, Weaknesses, Opportunities and Threats that should inform enhancement of the NDP Vision 2030 Plan



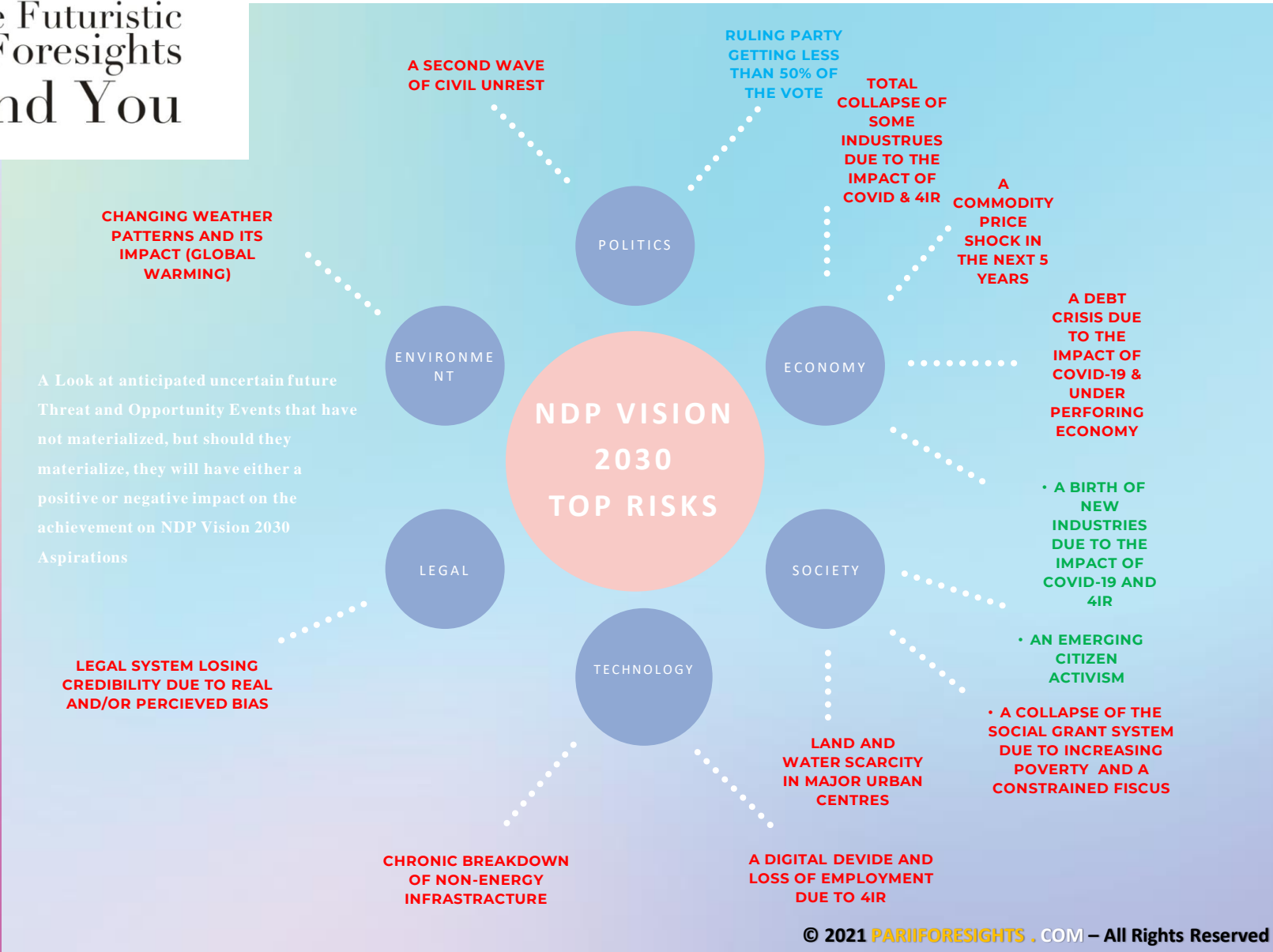
**Risk Analysis (Anticipated Risk Dynamics)**  
Ω Anticipated Significant Threats and Opportunities in the next 3 to 10 Years that may either enhance or prevent the achievement of the NDP Aspirations should they materialize  
Ω Government led Risk Mitigation and Optimization Strategies





# NDP VISION 2030 Risks Analysis

A Look at anticipated uncertain future  
Threat and Opportunity Events that have  
not materialized, but should they  
materialize, they will have either a  
positive or negative impact on the  
achievement on NDP Vision 2030  
Aspirations



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# Top 12 Anticipated Risks



It is Mission Critical that we always anticipate what Threats and Opportunities are lying ahead that may either prevent or enhance the achievement of our Objectives and ensure our plans and decisions we make are Risk Informed.

The recent Report on Economic Progress Towards The National Development Plan’s Vision 2030 released in December 2020 concluded that the Country is falling short of meeting most of the NDP 2030 Targets and corrective action is required going forward.

One of the areas that will need to be strengthened going forward is the Risk Management Processes around the NDP so we can anticipate how the future may look like, and build Risk Resilient Plans.

Recent events such as how we have reacted to COVID – 19 and the current Energy Crisis amongst many other Crisis Situations we have gone through in the Country, points out to an entrenched weakness in the timely Identification, Escalation and Mitigation of Risks. Timely Identification, Escalation and Mitigation to build Resilience should be a key Improvement Focus Area for the Country as it will provide us with the much needed capability and culture to prepare for the future we all want.

One of the paramount questions that the country needs to answer is “what are our most Significant Risks that may Prevent or Assist us with our Developmental Objectives and how should they influence our Decisions and Plans today”? The Country’s answer to this will lay the foundation for the Country’s Leadership to respond with appropriate Strategies in mitigation and/or exploitation of Risks in the Horizon.

The Significant Risk Scenarios that **RiskForesights.COM™** has identified that should inform our Decision Making and Strategic Planning are summarised on the right hand side and are explored in detail in the Full Report. Also presented in this Report is the Country PESTLE and SWOT Analysis to give a complete **Current** and **Future** Situation Analysis View which should inform the Country’s Plans to achieve the NDP’s Targets.

Our Anticipated Significant Risk Scenarios	
P	Political Instability / A Spring Uprising due to High Youth Unemployment, High Levels on Inequality, Selective Morality of the Media and political infighting within the Ruling Party
E	A Commodity Price Shock in the next 5 Years due to a prolonged Global Economic Stagnation further derailing the country’s Economic Recovery
E	A Total Collapse of Some Industries and/or a Rise in New Industries due the Impact of COVID – 19 further derailing the country’s Economic Recovery
E	An Eminent Debt Crisis Due to the Impact of COVID – 19 and Declining Government Revenues which will see more budget allocation towards servicing of debt and taking money away from Social Development.
S	Collapse of the Social Grant System as more and more people rely of Government Grants and Government Revenues Shrink- which will throw the poor into deep poverty.
S	Emerging Citizen Activism due to Service Delivery Failures and Citizens realising they can be part of the Solution to create the future we all desire
S	Scarcity of Human Settlements Land and Water in Major Cities due to lack of proactive planning and a growing population
T	Digital Divide and Loss of Employment due to New Innovative and Disruptive 4IR Technologies which may result in further Job Losses in the Country
T	4IR dominance by China, USA, Japan and Europe with South Africa being reduced to a consumer of 4IR Technologies
T	Breakdown of Non – Energy, Ageing Infrastructure (e.g. Sewage and Water Infrastructure)
L	Legal System losing Credibility due to real and perceived abuse of the legal system to fight political battles
E	Frequent Draughts caused by Global Warming



## INSIGHTS....

Africa and the World at Large needs Visionary Risk Management Leaders who have the ability to anticipate the future and have a clear understanding that the future is shaped by what we do today to mitigate and / or exploit Threats and Opportunities lying ahead. First let me define what I mean by a “Risk Management Leader.” By this, I mean someone or anyone, who is in charge of making a business or a country grow and achieve its Vision. This could be a CEO, President, Sales Director, CFO, Chief Risk Officer, COO, Engineer, Doctor, Economist, Director General, Minister, Mayor, City Manager, Receptionist or even administration staff. Regardless of what your title is, you are a Risk Management Leader and have a unique challenge ahead of you to anticipate and shape our Future. As a Risk Management Leader you have to be different and go against the grain to avoid blending into the crowd. Don’t fall into the trap of confusing Crisis Management with Risk Management and following an elitist approach in Risk Identification and Assessment.

If you have ever looked up the word ‘**Education**’ in the dictionary, you may have found that besides Enlightenment, it can also mean Indoctrination. A Classic Example of Indoctrination are those that say a Risk Management Leader is a Person with the Tittle Chief Risk Officer / Adviser, Head of Risk, Risk Officer, Risk Champion or whatever the Risk Tittle may be.

Many Transformational Leaders also believe Indoctrination is what our current education model is more aligned to as it teaches us **What to Think** and not **How To Think**. It is a system that often keeps us shackled to the past — living by the rules of past generations that have no effect on what we want our future to look like. And often, it accidentally suppresses our creativity and ingenuity as human beings.

**One of the Catastrophic Risk Management Weaknesses we have ever seen as a Country, is Failure to Timely Identify, Escalate and Mitigate Risks.** As an example, what the West considers as Risks in their respective countries, is typically already a reality in most Developing Countries including South Africa. In most cases a reality that has reached Crisis levels requiring Radical Recovery Strategies.

I will argue that Managing Risks is inherent to Human Beings as well as in the Animal Kingdom, it is as old as Human Kind and an Integral Part of our lives. Managing Risks effectively is about the ability to timely anticipate both threats and opportunities lying ahead that may either prevent or enhance the achievement of our Vision, Plans to Achieve our Vision and taking pro – active actions to mitigate the Risks identified. It is interesting to note that George Bush (Junior), Barak Obama and Bill Gates anticipated a Pandemic like COVID – 19 but nothing was proactively done to Mitigate The Risk. The Greater Part of the World only reacted when the Risk had materialised and had become a Crisis.

Risk Management Failures are prevalent in most Public and Private Organisations, largely as a result of a weakness we have, which is the Chronic Shortage of Skills in Risk Management. This is evident when you see “Leading Risk Management” Professionals in the Country classifying existing and / or deepening of **Current** Weaknesses and Threats as Risks (most of which have already reached Crisis Proportions in the context of South Africa)

**(e.g. Lack of Visionary and Ethical Leadership that the Country has experienced, Widespread Governance and Project Failures, Entrenched Fraud and Corruption, Deepening Structural Inequalities that pre dates 1994, South Africa is rated as the most unequal country in the World, Skills Shortages, Electricity Shortages since the 1<sup>st</sup> Load shedding in 2007 , High Levels of Unemployment, with Youth Unemployment that has averaged over 52% since 1994. all these realities pre date 1994)** which One Business Leader once described as **Checking Your Rear-view Mirror to see what is Infront of your Car**. The lack of Skills in Risk Management is also seen, when only Threats are recognised as Risks in most leading Companies and Opportunities Lying Ahead are excluded when Assessing Risks. In Worst Case Scenarios you see some “Risk Professionals” when Identifying Risks they simply make an Objective a Negative. **(e.g. Failure to Root Out Deeply Entrenched Corruption, which is an negative of the Country’s Objective to Root Out Corruption).**

It is in this respect that **MZingeli MEH Business Performance Improvement Solutions** has Created **The MZingeli SITUATION ANALYSIS DIAMOND™** to present a Balanced View and forward looking Risk Outlook, PESTLE and SWOT Analysis Report. It is either we change how we play the Game or play a totally new Game going forward. We have developed **The MZingeli SITUATION ANALYSIS DIAMOND™** not only to provide a holistic 360° view of the Current Situation and Anticipated Future Situation, but also to make sure there is no duplication of Strategies to either Mitigate Risks and/or resolve Weaknesses that largely pre date 1994. This is partly due to PESTLE & SWOT Analysis being done separately from a Risk Analysis as well as the Results of a SWOT Analysis being duplicated as Risks.

To help the Country make Risk Informed Decisions, Inform the Development of National Development Plan (NDP) and Achieve our desired Future Aspirations, by anticipating both Threats and Opportunities lying ahead, we present our 1<sup>st</sup> Issue Africa Risk Insights Diamond Magazine. This Issue explores Risks that will either derail and/or enhance the achievement of the National Development Plan Aspirations and/or Objectives, should they materialise.

## Mabutho Hlubi

Managing Director @  
**RiskForesights.COM**





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